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Funding Policy

Atlantic considers proposals by invitation only, primarily from organisations in Australia, Bermuda, Northern Ireland, the Republic of Ireland, South Africa, the United States and Viet Nam. We search for institutions that demonstrate strong organisational leadership, evidence of past and current impact, financial soundness and the capacity to implement initiatives and evaluate their success.

We recognise that our policy not to consider unsolicited requests places a heavy obligation on our staff to consult widely and remain apprised of significant developments and work being done in the fields we have identified for emphasis.

Before we give a grant, we work with organisations to achieve a joint understanding of how success will be measured, understanding that some setbacks are a necessary consequence of taking appropriate risks. We strive to support the organisations we work with by offering technical assistance in such areas as communications, finance and organisational development.

The Atlantic Philanthropies'
\$431 million of grantmaking in 2007
was possible because of the generosity
of our Founder Charles F. Feeney.
However, it is the vision and hard
work of our grantees that make lasting
changes in the lives of disadvantaged
and vulnerable people.

In this Annual Report, we feature grantees who are lifting the spirits of older adults in Northern Ireland, setting a better course for the lives of poor children in the Republic of Ireland and helping create memorials to increase awareness of the history of apartheid in South Africa.

The efforts of our partners in Viet Nam to pass a national Helmet Law are saving the lives of many motorcycle riders there. Immigrants who moved to the U.S. Gulf Coast after Hurricane Katrina have champions helping them get fair wages, and researchers are developing a biomedical industry in Australia. We hope you draw the same inspiration from their stories as we do.

LETTER FROM CHAIRMAN

Welcome to The Atlantic Philanthropies Annual Report for 2007. This is my first letter as Chair. I was honored to be elected by our Board in June 2008, succeeding Frank H. T. Rhodes, who served on the Board for 12 years, with his last eight as Chair. Frank established traditions of fellowship, integrity and good stewardship that my Board colleagues and I who benefited from his leadership will strive to build on and extend.

As you will read in Gara LaMarche's President's Letter and elsewhere in this report, Atlantic is making a difference around the world in our focus areas of ageing, disadvantaged children and youth, population health, and reconciliation and human rights. Our grantees provide out-of-school time opportunities for disadvantaged youth and civic engagement support for older people in Bermuda, Ireland, Northern Ireland and the United States. Other important work ranges from ending the death penalty in the U.S., to improving rural health care in South Africa and Viet Nam, to building biomedical research in Australia.

We always seek to foster lasting change, since as a spend-down foundation we have fewer than ten years before we leave the scene. So we act with a sense of urgency and a willingness to take big risks for big gains. In these efforts, we are well served by the example of our Founder Charles F. Feeney and by our talented global staff.

It has been my privilege to serve on this Board since 1995, and I am delighted to work with Gara and our directors to guide our final decade. As someone in an "encore" career following private legal practice and government service, I serve as Senior Counsel to the Brennan Center for Justice, challenging abuses of presidential power and working for democratic reforms. Atlantic is a perfect match for the things I care about most. I hope you will share my excitement about the work you will read about in the pages to follow.

Frederick A. O. Schwarz

Fulida Dec

Chairman July 2008



LETTER FROM PRESIDENT AND CEO

After all is said and done, when you look at the pages of this report on Atlantic's work in 2007, what matters most is the people. As I've moved around the world in my first year here, it's the vision, dedication and tenacity of our grantees, and the impact they are making on people, families and communities, that leaves the most enduring impression.

I think of Dedra Lewis from Springfield, Massachusetts, who stood up on a cold December day in Iowa to share her story with the U.S. presidential candidates at the Heartland Forum sponsored by our grantee, the Center for Community Change. They learned about her daughter Alexiana's potentially blinding eye ailments, and how Dedra lost her job and health insurance while dealing with it. But Dedra also shared with them how critical the SCHIP (State Children's Health Insurance Program) – an advocacy effort supported by Atlantic – was to saving Alexiana's sight.

I think of Adan Ramirsez, an eighth grader at Orozco Community Academy in Chicago, one of the middle schools in an Atlantic-supported initiative to assure that each student has the opportunity to participate in high-quality, out-of-school time learning programmes during afterschool hours, on weekends and all summer; access to caring and resourceful adult mentors; and comprehensive health services. On the morning I visited in April, Adan strummed his guitarron with fellow students in the school's new Mariachi band and talked of the difference the programme is making in his life.

I think of my talk a few months ago in Belfast, on the eve of the tenth anniversary of the Good Friday Peace Agreement, with Tina Merron and Sam Fitzsimmons, leaders of The Integrated Education Fund. This grantee is leading a bold effort to ensure that Catholics and Protestants in this long-contested region do more than stop killing one another – that they learn with and from one another. Approximately 95 per cent of children in Northern Ireland are educated in religiously segregated schools. Tina and Sam are doing something that seems simple but is all too rare in Northern Ireland: creating schools in which young people can carry out their studies with boys and girls from both communities.

I think of an earlier visit to Northern Ireland when Gerard McCarten, a butcher from North Belfast, told us how he steeled up his courage to testify before the local health authority about the suicide of his son Danny two years ago – a needless death brought about by the refusal of the authority to provide a bed for him when he approached them in desperation on Christmas Eve. Gerard winced as he recalled the callousness of bureaucrats who greeted his plea for provisions as preventive work around youth suicide by telling him: "You're on your own." But with our grantee, the Project on Participation and the Practice of Rights, Gerard and his wife Carol are working tirelessly to make certain that other young people do not end up like Danny.

LETTER FROM PRESIDENT AND CEO

I think of Themba Mngomezulu, the young man who stood on a hillside on his family's land in Ingwavuma, in South Africa's KwaZulu-Natal province, not far from the border of Swaziland. He told us about his life as his grandmother sat on the floor of her nearby one-room house on a straw mat near a crackling wood fire heating a pot of beans and taking some of the chill off the late autumn day. Themba, now a physical therapist at the local hospital, spoke of his participation in the Friends of Mosvold programme, which trains local young people in health careers — a pathway out of poverty. With a sweep of his arm around his property, Themba told us how his job enabled him to support his mother, buy a pickup truck to transport the local youth soccer team he coaches and build some new rooms at the family's homestead.

And I think of Bishop Paul Verryn of Johannesburg's Central Methodist Church, who courageously opened the doors of the church to thousands of Zimbabwean refugees and made time to talk with us during the height of the xenophobic violence that swept South Africa in spring 2008.

The Atlantic Philanthropies has been known, and quite appropriately so, for its strategic focus, its rigorous but sensitive approach to evaluation and strategic learning, and its boldness in supporting hard-hitting advocacy for social change. We give our views on the importance of public policy advocacy in grantmaking beginning on page 10.

But all of this, let us remember, is in the service of people and communities – so young South Africans like Themba can have a future helping solve South Africa's public health challenges, so other Belfast parents don't have to suffer the loss the McCartens did, so children in Chicago and Springfield and all across the United States have the education and health care they need and deserve. That's what it's all about, and that's why it is a privilege to work here and to share this report of that work with you.

Gara LaMarchePresident and CEO
July 2008



IMPORTANCE OF ADVOCACY IN GRANTMAKING

Public policy advocacy is often the most direct and effective route to enduring social change for the poor, the disenfranchised and the most vulnerable among us. To achieve lasting change during Atlantic's limited lifetime, we are increasingly supporting advocacy across our programme areas and in all of the countries where our grantees work.

Of course, advocacy takes different forms in different countries, but all of it has the capacity to bring about enduring systemic change. For example, in the United States, where nearly 50 million people have no health insurance, we are supporting Health Care for America Now, a powerful coalition focused on pressuring the next president and Congress to guarantee quality, affordable health coverage for all. In Viet Nam, where the civil society is emerging, we support public health research that helps inform government policy, including the recently enacted law to require that motorcyclists wear helmets, thus preventing thousands of deaths each year.

To share lessons about public policy advocacy from our work and that of grantee organisations and other funders, we published "Why Supporting Advocacy Makes Sense for Foundations" (http://www.atlanticphilanthropies.org/atlantic_reports), the first in our new series, Atlantic Reports. This publication provides information and lessons about the wide spectrum of advocacy activities funders can support, including:

Research and Dissemination: Credible research is an excellent tool for raising the profile of a problem and explaining the ongoing impact of a policy or condition on individuals, communities and nations. Many foundations do this frequently.

Raising Awareness: Increasing public consciousness is important to advance action on an issue, because important constituencies are often not fully aware of the problem or its dimensions. These efforts can take many forms, including media placement, advertising, speeches to influential audiences, legislative testimony, regulatory boards and commissions. In Ireland, the Forum on Migration and Communications (FOMACS) has a three-year media programme to increase awareness of immigration and integration issues.

Community Organising: Supporting communities that organise on their own behalf is a critical component of funding advocacy, enabling those most affected to voice their concerns and promote their interests with government officials and powerful private entities. The Treatment Action Campaign in South Africa, fighting for HIV treatment and the rights of people living with HIV/AIDS, is an example of the importance of this kind of work.

Grassroots Mobilisation: Demonstrating broad-based public support for policy change is crucial to success. Mobilising membership organisations, coalitions and others to visit elected officials and their staffs – or to generate greater public awareness of an issue – can be highly powerful in bringing about policy

IMPORTANCE OF ADVOCACY IN GRANTMAKING

change. In Ireland, the Older & Bolder Campaign during the 2007 elections succeeded in getting every political party to add an ageing strategy to their platforms.

Building Capacity: Supporting staff, infrastructure and membership development of advocacy organisations is another important way to enable long-term change, and has been a key tool of our U.S. human rights effort to challenge the Bush Administration's incursions on civil liberties.

Policy Development: Developing policy options can aid change by providing advocates, legislators and others with credible suggestions for solving problems and supporters with a goal to rally around. Atlantic's grant to the Center for Law and Social Policy is aimed at strengthening the center's ability to influence and inform U.S. federal and state policy affecting disadvantaged children and their families.

Lobbying: Some funders may develop, refine or amend legislative language or support proposed legislation or ballot initiatives on the local, state or federal level. Countries regulate lobbying differently, so conferring with legal counsel is the best approach. Good examples are Atlantic's work to advance comprehensive immigration and health-care reforms in the U.S.

Litigation: Taking legal action to achieve desired changes or fight undesired policies and practices is a tool that advocates have long used effectively. This is how Atlantic grantees brought about same-sex marriage in South Africa and an end to the juvenile death penalty in the U.S.

All of these activities, ranging from research to lobbying, can contribute to lasting change. As a funder committed to solving some of the greatest challenges before us today, Atlantic is striving to support these approaches even more frequently and ever more effectively while encouraging others to do so as well.







NORTHERN IRELAND

Big Telly Theatre Company

Members of the Spring Chickens theatre workshop engaging in role play include (left) Frank Slevin and Seamus McGavarn, who were giddy in their flamenco masks in Cregagh Community Centre in Belfast. This unique programme focuses on creative expression and engagement within the older community.



NORTHERN IRELAND

Big Telly Theatre Company

More Spring Chickens adventures – Above: Mr. McGavarn wears a fedora as he prepares to act like a gangster. Below: Margaret Hedley strikes a glamorous pose as her group mates huddle with her (far right) in a role play with props. (From left) Paddy Edgar, Mary McCormack and Freda Russell sing camping songs under a tent.





UNITED STATES

Alliance for Children and Families - Casa Central

Above: Zoila Rivera and Castula Ortiz enjoy a dance class at Casa Central's Adult Wellness Center (AWC) in Chicago. Lower right: Alliance mini-grants enable staffers like Jorge Salinas, Program Aide for Casa's AWC, to receive geriatric Alzheimer's training so he can provide better care for the special needs of clients like Laura Gonzalez.





UNITED STATES

Alliance for Children and Families - ChildServ

Grandparents rearing their grandchildren are a priority for support. Above: Coleen Lane and her six-year-old grandson Terryon Perkins and Dorothy Jones and 13-year-old Christopher Jones are benefiting from Alliance mini-grants to nonprofit human service agencies like ChildServ's Grandfamilies Support Program.





REPUBLIC OF IRELAND

Older & Bolder

Some of the faces and organisations that participate in strengthening the voices and rights of older adults in the Republic of Ireland through this award-winning grassroots advocacy campaign are (clockwise from top left) Sean Kinsella of The Irish Senior Citizens Parliament, Sylvia Meehan of Age & Opportunity, William Hennessy of the Irish Hospice Foundation and Beth Nunan of Age Action Ireland.





BERMUDA

Age Concern

Carla Oterbridge is a leading interviewer for the Seniors' Test for Ageing Trends and Services, a unique programme on the island to interview all older adults like Lorraine and Edward Durham to determine their needs and gaps in services.

AGEING

OVERVIEW

One can hardly look at the media today and not see a story about the changing demographics of society and the challenges that an older population will pose to the world economy. Our Ageing Programme grantees see opportunities as well as challenges in the ageing of society. We awarded 51 grants in 2007 that totalled \$83.2 million.

We seek to bring about lasting change in the lives of older adults, with a special emphasis on those who are disadvantaged and vulnerable because of ageism, poverty or poor health. We aim to help transform how society views ageing and improve its treatment of older persons. We focus on ageing in Bermuda, Northern Ireland, the Republic of Ireland and the United States. Although we have distinct programme objectives for each region, our general aims include ensuring that older adults:

- Are treated with dignity and respect
- · Are fully empowered to shape their own destinies
- Have access to health and support systems
- Are represented by a strong cadre of leaders
- Are able to contribute actively their expertise and abilities for the good of society.

REGION	NUMBER OF GRANTS	TOTAL IN MILLIONS
Bermuda	2	\$ 1.1
Northern Ireland	7	\$ 10.5
Republic of Ireland	14	\$ 13.4
United States	28	\$ 58.2
Total	51	\$ 83.2

Throughout the countries where we are present, Atlantic grantees worked on both the big-picture policy issues and the development of care models for individuals – all with the goal of improving the lives of older adults. Here are some highlights:

- In the United States, the Research Foundation for Mental Hygiene at Columbia University launched a programme to strengthen the ability of ageing leaders to influence public policy. Known as the "Health and Aging Policy Fellows," it had an unexpectedly large number of applications to the first solicitation.
- In Northern Ireland, 2007 saw the announcement in the Atlantic offices – by the First and Deputy First Ministers of their intention to appoint a Commissioner for Older People. We also participated in the successful launch of the Dementia Services Development Centre.
- In the Republic of Ireland, our grantees continued their efforts to make
 the country "the best place to grow old." The government established a
 new Office of the Minister for Older People, and the Ageing Well
 Network continues to convene the key stakeholders for regular
 discussions on developing policies to improve the lives of older people.
- The Bermuda Council on Ageing's conference, Ageing @ Work, helped to build awareness of an ageing population through the issues of caregiving and work. The conference also provided a venue to foster dialogue and build alliances among groups concerned with ageing on the island.

What is clear to us as we scan the places where our grantees work is that a primary concern for the field is capacity building, strengthening the ability of our grantees and other organisations to operate successfully and achieve great impact for older citizens. As we continue our work — mindful of our foundation's limited lifetime, capacity building of this nascent field will continue to be a priority of our work in 2008 and beyond.

BERMUDA

AGE CONCERN

The innovative Seniors' Test for Ageing Trends and Services (STATS) is an unprecedented islandwide assessment of seniors, their needs and gaps in current services. Age Concern launched the initiative in late 2007 in partnership with Bermuda's Departments of Statistics and Human Affairs. The population of Bermudians over 65 is expected to double by 2030. Given the rapid growth of this population, Age Concern hopes to consistently assess the needs of seniors every five to ten years.

Claudette Fleming, Age Concern Executive Director, says: "The voice of the older adult is the most powerful tool in shaping the policies, programmes and services that affect them. Through the STATS initiative, seniors speak, Age Concern listens and facilitates the action required to make a lasting impact on their lives."

STATS is one of Age Concern's four integrated strategies: STATS informs service providers of seniors' needs and also will identify gaps requiring new services; LINK connects people to existing services; and the Direct Service Incubator creates new services to fill gaps. Age Concern holds convenings, reports data and hosts trainings for service providers to collaboratively improve effectiveness, efficiency and sustainability of services. With this innovative strategic approach, Age Concern is assessing and directly meeting the needs of Bermudian older adults.

NORTHERN IRELAND

BIG TELLY THEATRE COMPANY

Entering Cregagh Community Centre in Belfast, one could be forgiven for assuming that this facility would offer little more than typical leisure activities to its older citizens. However, 12 men and women, all over age 65 and from different backgrounds, came together for an engaging, uplifting two-hour workshop that ranged from role-playing and storytelling to characterisations and mime.

Laughter underpins the structured method of engaging the participants in the Big Telly Theatre Company's Spring Chickens initiative. This unique two-year programme focuses on creative expression and engagement within the older community through workshops in sheltered accommodations, residential homes, day-care centres, older people's groups and homes in rural areas. The initiative will culminate in October 2009 with five professionally produced shows performed simultaneously across Northern Ireland. Spring Chickens challenges perceptions to inspire others to see the older generation as active community members.

"The energy and passion our facilitators put into the workshops create such an uplifting and pleasant experience. After every workshop, I have a chat with the participants and every time the question is the same – 'when can we do this again?,'" said Crona Lynch, Project Manager.

UNITED STATES

ALLIANCE FOR CHILDREN AND FAMILES

While a grant to the Alliance for Children and Families from our Ageing Programme may look out of place, it fits well with our goal of helping social organisations to expand their visions of families to include older adults.

The Alliance for Children and Families is a Milwaukee, Wisconsinbased network of 375 U.S. agencies that are building the capacity of their human services organisations by also serving the needs of older adults. Through its New Age of Aging initiative funded by Atlantic, the Alliance is providing, in its first year, 45 mentor-, mentee- or mini-grants to member organisations for education and skills improvement of staff to serve older people.

By "creating bridges for adjacent functions," an organisation's core competencies – be they traditional counseling services, mentoring, wellness care or community advocacy – can easily be transferred from children- or family-focused work to older adults, according to Peter Goldberg, Alliance President and Chief Executive Officer.

"Some of our programmes involve working with families on financial management skills, for example. Now, we're creating a little subset that provides older adults' services – health care, day care, prescription drug and government re-imbursement, and similar things – as the vast baby boom generation ages," he explains.

REPUBLIC OF IRELAND

OLDER & BOLDER

Five community organisations came together in 2006 to improve the quality of life for older adults. This activism movement, the Older & Bolder Campaign, also involved a collaboration among stakeholders and a sophisticated communications campaign – all aimed at making Ireland a better place to grow old.

2007 was a banner year as Older & Bolder achieved several victories:

- The government designated a Minister for Older People who serves on the Cabinet Committee on Social Inclusion.
- Prior to the election, all political parties featured ageing issues significantly in their platforms, and the coalition government made a commitment to develop a National Positive Ageing Strategy and involve all key stakeholders – including the voluntary sector – in the consultation.
- Work to ensure the development and implementation of the best possible National Positive Ageing Strategy continues, and the group has grown to eight organisations. The goal remains the same: delivery of equality for older people.

"We've got a very good base camp established," says Pat Montague, the original Co-ordinator of Older & Bolder. "Whether we reach the summit, in terms of working with the government to make sure the best programme is created and delivered, is up to ourselves now."

AGEING

2007 GRANTEES*

BERMUDA

Age Concern

Purpose: Provide core support as it implements its business plan and support the development of a transportation service for older adults.

Amount: \$650,000
Term: Three years

Aspen Institute, The

Purpose: Enable the Roundtable for Community Change to provide ongoing assistance to our grantees by conducting racial equity seminars and training.

Amount: \$425,000
Term: Three years

NORTHERN IRELAND

Age Concern Northern Ireland (ACNI)

Grant One

Purpose: Implement ACNI strategic review recommendations regarding leadership, management improvements, marketing and communications, lobbying and advocacy, and sustainability.

Amount: £1,223,000
Term: Five years

Grant Two

Purpose: Foster greater efficiency, effectiveness and sustainability in the voluntary and community sector by advocating for and serving the needs of older people through increased collaboration and capacity building.

Amount: £990,000 Term: Three years

Age Sector Platform

Purpose: Support the campaigning and lobbying capacity of older people by transforming the Age Sector Reference Group into a "Seniors' Platform" of and for older people.

Amount: £525,000

Term: Three years

Reminiscence Network Northern Ireland

Purpose: Promote and support the extension of reminiscence work with older people in residential and care settings by supporting the appointment of a project manager and establishment of a resource centre.

Amount: £431,000 Term: Five years

^{*} This list includes all Board-approved grants; our discretionary and other grants are available on our Website at www.atlanticphilanthropies.org/grantees/grants.

AGEING: 2007 GRANTEES

Volunteer Development Agency

Purpose: Develop and improve social and community engagement by developing and promoting relevant volunteering opportunities for older people.

Amount: £1,471,000
Term: Five years

REPUBLIC OF IRELAND

Ageing Well Network Limited

Purpose: Create a more cohesive, collaborative and responsive ageing sector by developing a Leaders Learning Network.

Amount: €810,562

Term: One year and six months

Arthritis Ireland

Purpose: Raise the level of research and teaching practice in rheumatology by supporting national academic development and increasing its organisational capacity.

Amount: €2,249,626

Term: Five years

Galway University Foundation

Grant One

Purpose: Increase the level of research in social gerontology and strengthen the capacity of the Irish Centre of Social Gerontology (ICSG) by appointing a Chair in Social Gerontology at National University of Ireland – Galway.

Amount: €933,120 Term: Five years

Grant Two

Purpose: Explore the role and potential of a new building for the ICSG by supporting the establishment of an Expert Advisory Group.

Amount: €147,620 Term: Six months

Irish Senior Citizens Parliament

Purpose: Develop its local and regional networks in order to strengthen the voice and representation of older people.

Amount: €811,000 Term: Four years

Milford Care Centre

Purpose: Help improve end-of-life care by building a state-of-the-art community care centre. Amount: €2,350,000 Term: Two years

Montague Communications

Purpose: Create a stronger, more sustainable ageing sector with increased collaboration and a unified voice influencing public attitudes and challenging stereotypes by building on the success of the Older & Bolder Campaign.

Amount: €1,267,950

Term: Two years

Trinity Foundation

Purpose: Elevate age-related research by supporting the appointment of a Chair in Neural Engineering and Ageing. Amount: €400,000 Term: Four years

AGEING: 2007 GRANTEES

UNITED STATES

Alliance for Children and Families

Purpose: Improve care for older adults by training social workers and implementing new services in community organisations.

Amount: \$2,600,000
Term: Five years

American Association of Community Colleges

Purpose: Engage community colleges to become lifelong learning centres by creating a national framework of leadership and support.

Amount: \$3,200,000

Term: Three years and six months

American Health Initiative, Ltd.

Purpose: Meet the critical needs of free clinics by engaging retired health professionals to care for the uninsured.

Amount: \$3,000,000
Term: Two years

Boston University School of Social Work

Purpose: Continue support of the Institute for the Advancement of Social Work in Gerontology, which provides social workers with skills and knowledge to meet the needs of a growing population of older adults; conduct research on the cost-effectiveness of geriatric social work practice and interventions; and disseminate relevant information to policymakers and others.

Amount: \$720,000
Term: Ten months

Community Initiative Funds of the San Francisco Foundation

Purpose: Expand opportunities for older adult civic engagement by developing the capacity of selected community foundations to recognise older adults as key resources.

Amount: \$4,400,000
Term: Three years

Council for Adults and Experiential Learning

Purpose: Increase older adults' access to lifelong learning by demonstrating the feasibility and policy potential of Lifelong Learning Accounts.

Amount: \$1,421,000
Term: Three years and six months

Grantmakers in Aging

Purpose: Increase funding in the field of ageing by enhancing its outreach ability.

Amount: \$2,000,000
Term: Four years

ImpactOnline, Inc.

Purpose: Increase meaningful volunteer opportunities for older adults by enhancing the VolunteerMatch system. Amount: \$2,530,000

National Council on Aging, Inc.

Term: Three years

Purpose: Augment funding to promote self-care programming through the Chronic Disease Self-Management Program.

Amount: \$3,400,000
Term: Four years

New York Academy of Medicine, The

Purpose: Improve care for poor and disadvantaged older adults by advocating for improved social work care co-ordination within state Medicaid programmes.

Amount: \$4,900,000 Term: Three years

New York University – College of Nursing

Grant One

Purpose: Increase the impact of the NICHE (Nurses Improving the Care of the Healthsystem Elders) service in working with hospitals to improve their geriatric care by expanding NICHE's capacity and developing its business model.

Amount: \$5,000,000
Term: Five years and four months

Grant Two

Purpose: Increase the competence of practicing nurses by supporting their continuing education through specialty nursing societies.

Amount: \$2,355,000
Term: Four years

Paraprofessional Healthcare Institute (PHI)

Purpose: Support the national expansion of PHI's core operations in policy and practice for improving job quality for direct care workers.

Amount: \$2,800,000
Term: Three years

Pension Rights Center

Purpose: Protect retirement income by strengthening pension counseling capacity and pension policies.

Amount: \$6,000,000
Term: Five years

Portland Community College Foundation

Purpose: Facilitate older adult civic engagement by field-testing a comprehensive communitywide model.

Amount: \$825,000
Term: Two years

Research Foundation for Mental Hygiene, Inc.

Purpose: Create a cadre of professional leaders to serve as change agents in health and ageing policy.

Amount: \$4,000,000
Term: Four years

Temple University – Center for Intergenerational Learning

Purpose: Expand opportunities for older adult civic engagement by positioning The Coming of Age Programme for national replication and outreach to culturally diverse populations.

Amount: \$1,800,000 Term: Three years

Twin Cities Public Television, Inc.

Purpose: Continue to change how society perceives older adults by producing a public television series and developing outreach activities.

Amount: \$1,500,000
Term: Two years

Wider Opportunities for Women

Purpose: Shape public policy and promote the economic well-being of older adults by creating a realistic economic security standard.

Amount: \$3,450,000
Term: Five years







NORTHERN IRELAND

Business in the Community

Businesses and public sector organisations in Northern Ireland encourage their employees to positively impact outcomes for children. Above: Margaret McQuillan, principal of St. Joseph's School in Belfast, sees firsthand the benefits of "Time to Read," a successful mentoring programme. Right: Working with Marianne Saycon, student at St Joseph's, is Caren Kasson, KPMG.









NORTHERN IRELAND

Business in the Community

Fiona Elder, KPMG, reads with (left) Giann Legaspi and Tomas McVeigh. Both mentors concur that other students perceive the programme as a treat for the participants.

Top right corner: Graeme McKimm, Education Manager, Business in the Community.



UNITED STATES

National Council of La Raza (NCLR)

National Council of La Raza President and CEO Janet Murguia testifies before the U.S. House of Representatives Education and Labor Subcommittee on the implications of raids and deportations for the children of immigrants. She was reporting on NCLR's report, "Paying the Price: The Impact of Immigration Raids on America's Children."





REPUBLIC OF IRELAND

Barnardos

Play with a purpose in Dublin – For four days a week, Leah, 4, attends a tailored pre-school programme and works with Karen Spain, Child and Family Development Worker of Barnardos. The programme helps prepare children like Michael, 4, for school by providing nutritious breakfasts to promote good concentration and establishing positive routines around school attendance.

За hil yo ch

DISADVANTAGED CHILDREN & YOUTH

OVERVIEW

In 2007, we made 50 Disadvantaged Children & Youth Programme grants, totalling \$109 million, to ensure that young people have the opportunity to succeed in school and life in Bermuda, Northern Ireland, the Republic of Ireland and the United States.

To help them succeed and overcome barriers related to poverty, inadequate educational opportunities, lack of health care and the challenges of family life, we invested in a full array of supports, making grants to:

- Give voice to the needs of children and youth through advocacy and communications
- Strengthen the field of children and youth services and improve the performance of institutions and organisations that support young people.

To help give voice to the needs of children and youth, we supported:

- www.preventionaction.org, which highlights important research and practice developments in prevention and early intervention for the children's field
- A U.S. campaign to advocate for the renewal of SCHIP, a government-funded health insurance programme for children from families with modest incomes. Participating grantees included the Center on Budget and Policy Priorities, Center for Community Change, Children's Defense Fund, FirstFocus, National Council of La Raza, Voices for America's Children and the National Academy for State Health Policy.

REGION	NUMBER OF GRANTS	TOTAL IN MILLIONS	
Bermuda	5	\$ 1.0	
Northern Ireland	9	\$ 11.8	
Republic of Ireland	6	\$ 2.0	
United States	30	\$ 94.2	
Total	50	\$ 109.0	

- A campaign by the Every Child Matters Education Fund to ensure attention to issues affecting children and youth in the 2008 U.S. elections
- "Between the Cracks," a documentary exploring intergenerational relations, produced by the Bermuda Broadcasting Company in partnership with Age Concern and The Family Centre.

We helped strengthen the field of youth services and improve the performance of organisations that support children and young people. For instance, the Centre for Effective Services is a new organisation established to provide technical expertise and support focusing on early intervention and prevention programmes for children and youth across the island of Ireland. The Irish Government has committed to match our funding over five years.

In the Republic of Ireland, the Fatima Regeneration Board developed innovative arts, sports and educational programmes during out-of-school hours in Dublin's inner city; and the Mayo Women's Support Services researched programmes to improve the lives of children who experience domestic violence and family conflict.

In Northern Ireland, Together 4 All began providing children with a wide range of supports and services, and Queen's University Belfast launched a new international initiative focused on the role of care and education for very young children in societies affected by conflict.

In the United States, the New Mexico Community Foundation and the Chicago Community Trust/Local Initiatives Support Corporation of Chicago began work on major four-year programmes to ensure that thousands of middle-school children receive the supports they need to succeed in school and life, including high-quality programmes during nonschool hours, comprehensive school-based health services, mentoring by adults and economic support for families. In addition, the Center for Summer Learning and the BELL Foundation are expanding and improving opportunities for children from low-income families to access high-quality learning programmes during the summer months.

REPUBLIC OF IRELAND

BARNARDOS

"We never give up on any child, despite the complexity of their needs. We also witness key turning points – for example a child making friends for the first time or a parent supporting their child to stay in school," says Suzanne Connolly, Director of Children's Services for Barnardos, the leading voluntary organisation in the Republic of Ireland dedicated to working with vulnerable children and families whose well-being has been damaged by consistent poverty.

"International research has proven that we can make a measurable difference in a child's life if we get in early and put in place services to support a family and give a child the chance of a better future," she says.

In South Dublin, the Early Years Service is delivering outcomes regarding three- to five-year-old children's emotional well-being, learning and development. This programme's evidence-based services respond to social, emotional, behavioural and physical needs. Barnardos assigns each child a key worker, and they participate in both one-to-one and group work. It also helps parents respond to their child's needs and provides a more nurturing environment for their families.

In 2007, Barnardos worked intensively with 5,300 children, youth and their families, which was a 10 per cent increase over 2006.

NORTHERN IRELAND

BUSINESS IN THE COMMUNITY

More than 230 companies participate in Business in the Community (BITC) Northern Ireland programmes to improve the community in four areas – the environment, workplace, cohesive communities and economic impact.

As part of its efforts to promote cohesive communities, BITC has established the "Time to Read" mentoring programme, involving more than 150 schools and hundreds of volunteers throughout Northern Ireland. Each mentor works with two children (aged 8-11) throughout the school year, spending one hour a week helping the children develop reading skills. Although the programme focuses on building literacy, the mentoring relationship is also designed to have positive effects on the children's self-esteem and confidence, increasing their enjoyment of learning and widening their aspirations for the future.

The impact of BITC's approach was very much visible at St. Joseph's Primary School, Belfast, where the principal, mentors and students worked closely as a team.

"Working with children is very rewarding. Current mentors report outstanding results – for themselves as well as the children," says Graeme McKimm, Education Manager of Business in the Community. "The mentors talk of the pride they feel in what they are doing and the delight they feel in making a difference."

UNITED STATES

NATIONAL COUNCIL OF LA RAZA

The largest U.S. Latino civil rights and advocacy organisation, the National Council of La Raza (NCLR), has worked since 1968 to improve opportunities for Hispanic Americans. With an Atlantic grant, NCLR is becoming the major institutional voice on behalf of Latino children who face significant barriers from being underserved by social programmes, including health disparities and school failure.

"Even as Latinos have become the nation's largest minority group, there are very few voices in the policy debate focused specifically on Latino children. Our partnership with Atlantic helped us become a force on behalf of these children, whose future is intertwined with that of the nation," said NCLR President Janet Murguía.

To use its advocacy strength for Latino children, NCLR focused on building its capacity and knowledge base in 2007, and learned, for example, that the impact of immigration enforcement on children's well-being was a poorly understood issue. NCLR partnered with The Urban Institute, a research organisation, to produce *Paying the Price: The Impact of Immigration Raids on America's Children*, a report that garnered attention from top-tier media and policymakers. Among its unsettling findings were that for every two immigrants apprehended, one child was left behind.

DISADVANTAGED CHILDREN & YOUTH

2007 GRANTEES*

NORTHERN IRELAND

Lifestart Foundation Ltd.

Purpose: Enhance Lifestart's prospects for sustainable growth, by supporting a longitudinal evaluation of its programme and strengthening its core competencies.

Amount: £900,000
Term: Two years and six months

Springwell Centre

Purpose: Improve outcomes for children and young people in Belfast's Lurgan area by implementing and evaluating an initiative to provide integrated services.

Amount: £3,200,000
Term: Four years

Warren House Group, The

Purpose: Provide grantees with advice and assistance in service design, technical assistance, networking, evaluation and information management.

Amount: £807,000 Term: Two years

REPUBLIC OF IRELAND

Fatima Regeneration Board

Purpose: Build capacity of out-of-school time services for children at risk.

Amount: €400,000 Term: Two years

UNITED STATES

After-School All-Stars

Purpose: Extend highquality out-of-school time supports to disadvantaged youth by improving the quality and reach of its programmes.

Amount: \$1,510,000 Term: Two years

Aspen Institute, The

Purpose: Enable the Roundtable for Community Change to provide ongoing assistance to our grantees by conducting racial equity seminars and training.

Amount: \$3,500,000
Term: Three years

BELL Foundation

Purpose: Extend highquality out-of-school time supports to disadvantaged youth by improving the quality and reach of its programmes.

Amount: \$6,400,000 **Term:** Two years

^{*} This list includes all Board-approved grants; our discretionary and other grants are available on our Website at www.atlanticphilanthropies.org/grantees/grants.

DISADVANTAGED CHILDREN & YOUTH: 2007 GRANTEES

Big Brothers/Big Sisters of America

Grant One

Purpose: Extend highquality mentoring supports to disadvantaged youth by improving the quality and reach of its programmes.

Amount: \$6,000,000
Term: Two years

Grant Two

Purpose: Mentor youth in New Mexico by increasing the number and quality of mentor volunteers.

Amount: \$1,640,000 Term: Four years

Campaign for Community Change**

Purpose: Support building a national coalition of grass-roots organisations to help low-income families and youth impact and benefit from federal, state and local policy.

Amount: \$2,500,000
Term: Three years

Chicago Community Trust, The

Purpose: Provide quality health, learning and family connection services to vulnerable children and youth by implementing an initiative to provide integrated services to middle-school students in Chicago.

Amount: \$18,000,000
Term: Four years

Children Now

Purpose: Improve the advocacy and media environment for disadvantaged children and youth by supporting integration of its state advocacy and national media policy capacity.

Amount: \$3,000,000
Term: Three years

Citizen Schools

Purpose: Extend highquality out-of-school time supports to disadvantaged youth by improving the quality and reach of its programmes.

Amount: \$9,000,000
Term: Three years

Columbia University National Center for Children in Poverty

Purpose: Improve the state policy context for comprehensive, preventive health care for disadvantaged youth by researching, documenting and disseminating state policies and programmes across the 50 states.

Amount: \$1,250,000
Term: Two years

Every Child Matters Education Fund**

Purpose: Highlight children and youth issues by supporting a nonpartisan public education campaign during the 2008 presidential election cycle.

Amount: \$3,000,000
Term: Three years

^{**}The donor is the Atlantic Advocacy Fund, which is recognised by the U.S. Internal Revenue Service as a 501(c)4 social welfare organisation.

Fight Crime: Invest in Kids

Purpose: Advocate for education and health policies by mobilising its nontraditional member base on behalf of children and youth.

Amount: \$3,000,000
Term: Three years

Higher Achievement Program, Inc.

Purpose: Extend highquality out-of-school time supports to disadvantaged youth by improving the quality and reach of its programmes.

Amount: \$3,000,000
Term: Three years

Impact Strategies, Inc. - Forum for Youth Investment

Purpose: Improve the quality and quantity of state and local investments in disadvantaged youth by enabling the Forum to provide intensive technical assistance to state and local leaders.

Amount: \$1,200,000
Term: Three years

Johns Hopkins University - Center for Summer Learning

Purpose: Improve the quality and increase the quantity of summer learning opportunities for disadvantaged youth by increasing the capacity of core operations.

Amount: \$2,500,000

Term: Two years and ten months

New Mexico Community Foundation

Purpose: Provide quality health, learning and family connection services to vulnerable children and youth by implementing an initiative to provide integrated services to middle-school students in New Mexico.

Amount: \$20,000,000
Term: Four years

Public/Private Ventures

Purpose: Provide highquality technical assistance and management support to New Mexico and other potential sites engaged in providing middle-school students with integrated services.

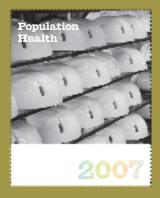
Amount: \$2,800,000
Term: Two years

Young Women's Christian Association of Seattle-King CountySnohomish County: School's Out Washington

Purpose: Improve School's Out Washington's technical assistance to out-of-school time providers in the Northwest and extend the reach of its national conferences through capacity building.

Amount: \$1,867,000 Term: Four years







VIET NAM

Injury Prevention Partners

Nguyen Thanh Tung, 20, of Ha Noi, is one of 500 people who suffer serious head wounds from not wearing an approved helmet. The 2007 Helmet Law requires adults to wear protection, but still needs strengthening to cover children under age 14. Parents often believe helmets are dangerous for children.





Injury Prevention Partners

Protec Tropical Helmets designs products to meet Viet Nam's climate and traffic conditions, and Duong Anh Tai, Technical Inspector, conducts a variety of quality and controlled-impact performance tests. Right: Duong Hoai Anh, 10, models a helmet designed for proper fit and fashion appeal for young people.







VIET NAM

Injury Prevention Partners

Left: Dr. Truong Tan Minh, Director of Khanh Hoa Provincial Health Service, is a long-time supporter of Atlantic-supported injury prevention and commune health projects. Above: The 250-member Safe Fleet Motorcycle Taxi Drivers report significant income and repeat-client increases due to their participation in this first-aid and safe-driving programme in three provinces. Below: As the first responder, a Safe Fleet driver provides trauma care and transports injured victims safely.



SOUTH AFRICA

University of the Western Cape School of Nursing

The University of the Western Cape has developed innovative academic programmes and recruiting efforts that have tripled its enrolment since 2004. Fahar Berhadine from Walmer Estate in Woodstock, Cape Town, is a first-year student who plans to return to her province to work.



Students, like (left) Fahar and Sinoneliso Poswayo, a fourth-year student from Engcobo in the Eastern Cape, learn practical, lifesaving skills to deliver quality health services to millions of people who live in rural areas in South Africa.

POPULATION HEALTH

OVERVIEW

Improving the health of the people of South Africa and Viet Nam drives our Population Health Programme. We focus on strengthening medical infrastructure, educating health professionals and helping to deploy them to the most underserved areas in both countries. To advance these goals in 2007, Atlantic made 44 grants totalling \$56.1 million.

The programme's focus areas include:

- · Strengthening the public health system in South Africa
- Building capacity in public health and health service delivery in Viet Nam
- Improving local capacity for vision protection and sight restoration in both countries.

In South Africa, we sharpened our focus on mid-level health professionals, especially nurses and clinical associates. The mounting demand for health services requires many more of these workers in the most challenging locations, especially rural areas where residents depend on the public health system.

REGION	NUMBER OF GRANTS	TOTAL IN MILLIONS
South Africa	16	\$ 19.7
United States	2	\$ 0.2
Viet Nam	17	\$ 31.9
Other	9	\$ 4.3
Total	44	\$ 56.1

With a goal of transforming nursing education and training in South Africa, we made a grant to the Inyathelo Institute for Advancement, which will, in turn, award and oversee grants to four or five university nursing programmes. Inyathelo will bolster leadership in the nursing profession, strengthening the ability of nurses to participate in policy debates and advocacy work, and increasing the number of nurse educators. The Nursing School of the University of the Western Cape will train nurses to serve in the public sector in rural areas.

To grow the ranks of clinical associates, the Walter Sisulu University established the first training programme for them in South Africa. Progress has been swift: by mid-2008 the first 25 students had enrolled in this programme.

In Viet Nam, Atlantic continued to invest in much-needed public health infrastructure at the commune level, as well as in national efforts to prevent injuries. Having supported the building of hundreds of well equipped commune health centres in Khanh Hoa Province and Da Nang City in recent years, we expanded this effort to the 180 communes in the mountainous province of Thai Nguyen, north of Ha Noi. Each of these centres provides comprehensive primary care, including childbirth and family planning, to thousands of local residents. To support the delivery of high-quality care in these centres, we made additional grants to Save the Children USA, Pathfinder International, Family Health International, Population Council and PATH USA.

In 2007, Atlantic's investments in injury prevention contributed to a major success: on 15 December, a national Helmet Law went into effect, requiring all motorbike users in Viet Nam to wear helmets.

SOUTH AFRICA

UNIVERSITY OF THE WESTERN CAPE SCHOOL OF NURSING

"The health system of South Africa can only be as good as the people who work in it," says Professor Thembisile Khanyile, Director of University of the Western Cape School of Nursing. "The strategy is to increase the number of nurses to provide primary care for poor patients who rely on the struggling public health system."

In a country with a high disease burden and inequities rooted in the legacy of apartheid, nurses form the backbone of the public health system. But too many of them are leaving the country. "Between 1994 and 2006, more than 24,000 nurses emigrated from South Africa. The vast majority worked in the public sector," explains Professor Khanyile.

With a five-year grant, the university developed an innovative programme for preparing nurses committed to working in South Africa's public health system. Training emphasises the values and skills required to deliver quality care at the district primary-care level, using a community-based, problem-solving approach that incorporates local clinical case studies and disease profiles.

Most importantly, the School of Nursing recruits students from poor communities, and the majority of them return to work in these communities. Since 2004, this popular school has tripled student enrolment from 400 to 1,200.

VIET NAM

PARTNERS IN INJURY PREVENTION

Motorbikes are the transportation of choice in Viet Nam. They jam the streets of Ha Noi, Da Nang and other cities, and their noisy engines pierce the tranquility of the countryside. Families of four, including tiny infants, may squeeze onto one bike, and business people often balance huge loads of merchandise on them.

While motorbikes are affordable, they are also dangerous, especially if used without helmets designed to prevent head injuries in crashes. "In 2006, 16,000 people died in Viet Nam and 37,000 suffered injuries in motorbike accidents, but many were preventable deaths, because wearing an approved helmet reduces the chances of dying by 37 per cent," explains Dr. Le Nhan Phuong, Population Health Programme Director.

Thankfully, fewer Vietnamese are dying and being injured since the National Helmet Law took effect 15 December 2007, requiring all motorbike users to wear approved helmets. This accomplishment is the culmination of diligent work by the government, including the Ministry of Health, and organisations such as the Ha Noi School of Public Health, United Nations Children's Fund, Asia Injury Prevention Foundation, Counterpart International and The Alliance for Safe Children, with support from Atlantic and other funders that began in 2000. We now will focus on other community-based injury prevention, especially for children.

POPULATION HEALTH

2007 **GRANTEES***

CUBA

National Medical **Sciences Information** Center (CNICM)***

Purpose: Create and develop a network of facilitators to lead, assist and give follow up to INFOMFD's information services and to expand the Information Literacy Programme within the National Healthcare System. **Amount:** €576,000

SOUTH AFRICA

Term: Two years

Centre for Education **Policy Development**

Purpose: Provide technical assistance to the National Department of Health for accelerated human resource planning and management, HR policy reviews and resource targeting.

Amount: ZAR5,000,000 Term: Two years

Foundation for **Professional** Development (FPD)

Purpose: Merge the Placement Project of FPD and the Rural Health Initiative to form a joint venture to increase recruitment, placement and retention of health professionals.

Amount: ZAR13,200,000

Term: Four years

Medical Research Council

Purpose: Provide technical assistance to improve districts' capacity to develop their plans, annual reports and health expenditure reviews.

Amount: ZAR7,000,000

Term: Five years

Red Cross Children's Hospital

Purpose: Rebuild and re-equip the hospital's operating theatres.

Amount: ZAR20,000,000

Term: Three years

South African Institute for Advancement (Inyathelo)

Purpose: Make a series of grants to key institutions to improve the quality of nursing education.

Amount: ZAR14,940,000

Term: Five years

University of the **Western Cape**

Grant One

Purpose: Strengthen faculty capacity at its School of Nursing to increase the number of appropriately trained nurses.

Amount: ZAR9,800,000 Term: Five years

Grant Two

Purpose: Build and equip its new state-of-the-art School of Public Health. **Amount:** ZAR60.000.000 Term: Two years and

one month

^{*} This list includes all Board-approved grants; our discretionary and other grants are available on our Website at www.atlanticphilanthropies.org/grantees/grants.

^{***} The donor is Atlantic Charitable Trust, which is registered with the Charity Commission for England and Wales.

POPULATION HEALTH: 2007 GRANTEES

Walter Sisulu University

Purpose: Establish a team to pioneer the first Clinical Associate (Physician Assistant) training programme in South Africa. Amount: ZAR4,200,000 Term: Three years

VIET NAM

Alliance for Safe Children

Purpose: Promote development and implementation of evidence-based child injury prevention programme in Da Nang City. Amount: \$1,750,000 Term: Two years

Counterpart International, Inc.

Purpose: Develop sustainable trauma care in Khanh Hoa Province.

Amount: \$650,000 Term: Two years and six months

East Meets West Foundation

Purpose: Help improve its long-term sustainability by establishing fundraising capacity to access external resources.

Amount: \$2,800,000 Term: Two years and six months

Ha Noi School of Public Health

Purpose: Address the country's longstanding gap in injury research and training.

Amount: \$720,000 Term: Two years

Pathfinder International

Purpose: Establish a continuing medical education system by increasing the capacity of the country's professional medical organisations.

Amount: \$2,201,000

Term: Three years

Program for Appropriate Technologies in Health

Purpose: Improve community-based primary health-care services by building capacity of community pharmacies in five provinces.

Amount: \$2,000,000
Term: Five years

Royal Children's Hospital Foundation

Purpose: Train and upgrade the skills of clinical and management staff at the National Hospital of Pediatrics in Ha Noi.

Amount: A\$5,315,000

Term: Three years

Save the Children

Purpose: Expand the
"Household to Hospital
Continuum of Care"
approach to strengthen
maternal and newborn
health care in Thai Nguyen,
Thua Thien Hue and Vinh
Long Provinces.

Amount: \$3,202,000 Term: Three years

So Y Te Thai Nguyen

Purpose: Assist the Thai Nguyen Provincial Health Department to construct 81 and renovate 30 commune health centres, and provide their basic equipment. Amount: \$8,000,000

United Nations Children's Fund

Term: Three years

Purpose: Support the development and implementation of comprehensive programme on childhood injury prevention.

Amount: \$2,510,000 Term: Three years

World Health Organization

Purpose: Support the establishment of a sustainable and affordable prehospital emergency care model.

Amount: \$1,306,000
Term: Three years







REPUBLIC OF IRELAND

Dublin Institute of Technology - FOMACS

Above: Siobhan Twomey, Designer and Animator, is creating an age-appropriate animated series on family re-unification, called "Abbi's Circle." Right: Children from an "Educate Together" school in Donabate, Dublin, show off their memory boxes. They made these time capsules as a class project after viewing and discussing "The Memory Box," a short animated film about how a young Nigerian girl wishes to include her father in her primary school graduation celebration in Ireland but discovers he cannot get a visa to attend due to the immigration policy.





NORTHERN IRELAND

Participation and the Practice of Rights (PPR)

Above: A barren hostile background belies a unified voice between Protestant and Catholic residents. Below: Bertie Atkinson and Cailin McVeigh, 16, of Residents' Girdwood Jury on regenerating the Crumlin Road Gaol and Girdwood Barracks, believe that the more unified voices are across the age and religious spectrum, the greater the opportunity to bring about change. At weekly meetings, jury members discuss inequality and deprivation issues and focus on getting the youth involved in the regeneration of their own environment.





Oxfam America - Mississippi Immigrant Rights Alliance (MIRA)

Javier, a post-Katrina day labourer, started a radio show that broadcasts tips and information to Latino labourers. He became involved through MIRA's organising efforts in defense of immigrants and wants to prevent other workers from suffering the same abuse and discrimination that he and his family experienced. MIRA is a core partner of Oxfam America for state advocacy and organising efforts.



UNITED STATES

Oxfam America – New Orleans Workers Center for Racial Justice (NOWCRJ)

Jacinta Gonzalez is a Community Organizer of NOWCRJ and the Day Labor Congress. The Workers Center is a strong advocate for the rights of (right top) immigrant labourers who come daily to street corners to find work at construction sites. Jacinta co-ordinated the efforts that led to the defeat of all anti-immigrant bills in Louisiana These workers face frequent rights violations, including wage theft and lack of safety and health protection. The NOWCRJ is a core Oxfam America partner.







UNITED STATES

Oxfam America - Mississippi Immigrant Rights Alliance (MIRA)

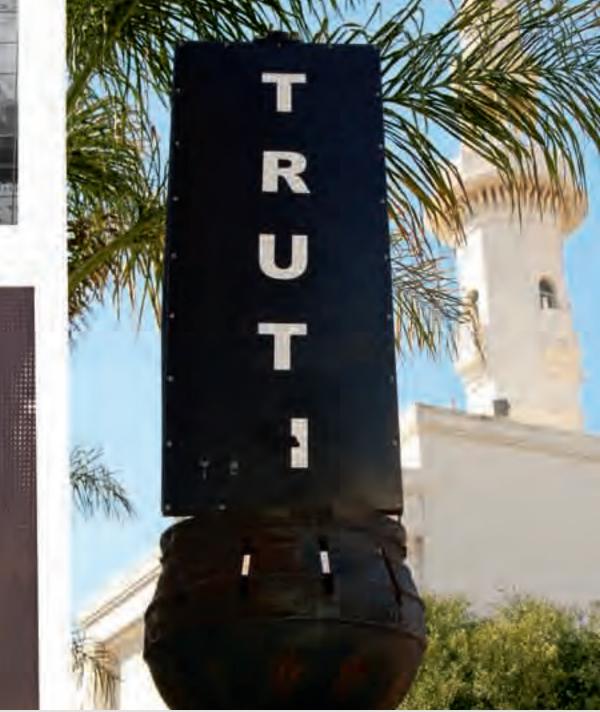
Above: Lester found in Oxfam-partner MIRA a strong ally against the threats and abuses he suffered at the hands of his employer. Now, he works in one of many new stores that have opened to serve the growing Latino population. Below: Vicky Cintra, MIRA's Lead Community Organizer, is a strong voice in defense of immigrant rights and has led campaigns that recovered over \$1 million in wages for Latino workers.



UNITED STATES

Oxfam America - Language Access Coalition

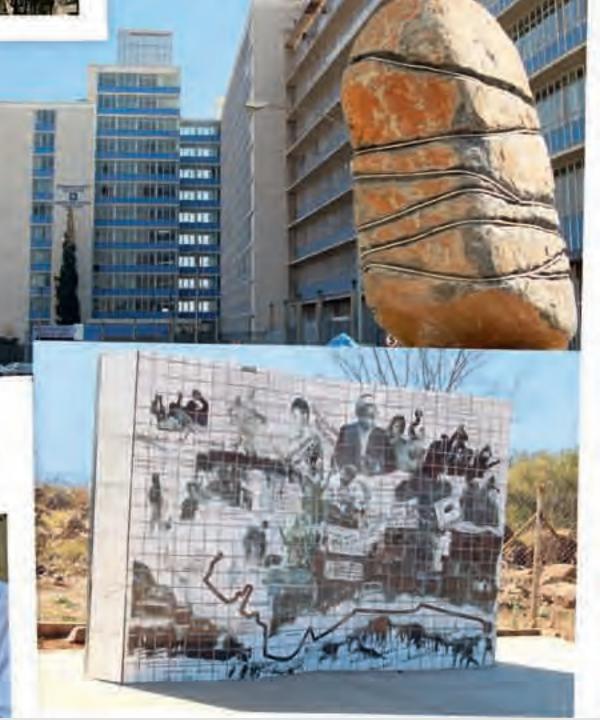
Above: David Gallegos and Mai Dang of Mary Queen of Vietnam Community Development Corporation, which develops leadership skills of Vietnamese women, and Lucas Diaz, Executive Director of Puentes, which supports Latino leadership and advocacy efforts, started the Language Access Coalition to protect the rights of people with limited English proficiency. These three organisations are Oxfam partners.



SOUTH AFRICA

South African History Archive

The Archive's research, sponsored by Atlantic, led to 40 memorials commissioned by "The Sunday Times" for its centenary. The memorial honours Mohandas "Mahatma" Gandhi and the 1908 protest against racism that he led. It features a potjie, like the cauldron in which Gandhi's supporters burned their passes, documents the government forced all nonwhite people to carry or face imprisonment.



SOUTH AFRICA

South African History Archive

Above: To honour seven people who died at John Vorster Square while being held indefinitely under apartheid detention laws, "Simakade" features a huge rock bound in wire and mounted on a concrete plinth to symbolise resilience. Below: The wall dedicated to Youth Leader Tsietsi Mashinini resembles a giant exercise book and features a montage tracing the route of the 1976 march that started the Soweto uprising. This memorial stands opposite Morris Isaacson High School in White City, Jabavu, where the protest against the use of Afrikaans in schools began.

RECONCILIATION & HUMAN RIGHTS

OVERVIEW

From the economically challenged neighbourhoods of North Belfast to the farms of South Africa to the U.S. Supreme Court in Washington, D.C., our Reconciliation & Human Rights grantees fought to improve the lives of vulnerable and disadvantaged people in 2007 – and recorded significant accomplishments. During the year, there were 45 Reconciliation & Human Rights grants approved totalling \$49.7 million.

Through this programme, we seek to bring about stable, peaceful, sustainable societies in which people are guaranteed full access to their rights. We focus on these issues in Northern Ireland, the Republic of Ireland, South Africa and the United States.

Although we have distinct programme objectives for each targeted region, our general aims include:

- Addressing the legacies of violent conflict that prevent movement toward reconciliation, stability and the protection of human rights
- Ensuring access to the rights, justice and public services that disadvantaged and vulnerable people are entitled to under the law.

REGION	NUMBER OF GRANTS	TOTAL IN MILLIONS	
Northern Ireland	5	\$	9.1
Republic of Ireland	8	\$	8.9
South Africa	15	\$	14.1
United States	17	\$	17.6
Total	45	\$	49.7

Thanks in large part to the work of our grantees, same-sex marriage became legalised in South Africa during 2007, making it the fifth country in the world to offer that right to its citizens. The U.S. State of New Jersey ended capital punishment, making it the first to do so by an act of its legislature since 1976, when the Supreme Court allowed states to restore the death penalty. In the Republic of Ireland, the new government created a position – Minister for Integration – whose very title indicates that the government is approaching matters of immigration and community relations in a new and productive way. And in Belfast, Atlantic grantees worked with a new government to try to cement tangible benefits of the "peace dividend."

But not all of our efforts met with success. Work to achieve comprehensive immigration reform in the United States suffered a setback when Congress failed to pass legislation that would have made life better for millions of immigrants – and the country as a whole. The grantees that led the immigration reform movement took stock of their gains, disappointments and strategies, with an eye toward achieving their goals in Washington as soon as possible. This setback served as a reminder that for all the progress made in 2007, significant human rights challenges obviously remain.

REPUBLIC OF IRELAND

DUBLIN INSTITUTE OF TECHNOLOGY – FOMACS

The Forum on Migration and Communications (FOMACS), based in the Dublin Institute of Technology, is an innovative three-year media initiative (2007-2010) to produce broadcast, photographic and print stories on immigration and integration. The seven project partners aim to influence public opinion and shape immigration policy in the areas of family re-unification and irregular migration – areas central to securing human rights and effective integration. FOMACS is collaborating with immigration media and advocacy projects in the U.S., UK, Spain, Greece and Hungary.

In 2007, FOMACS produced the first of a three-part animation series entitled "Abbi's Circle." The animation communicates the everyday impact of policy decisions on family re-unification within immigrant communities. To date, 200 primary schools throughout Ireland have purchased it.

Students at Donabate Educate Together National School in Dublin saw the animation, then debated and engaged with the issue of interculturalism in society, their community and classroom composition.

"The classroom is often the place where children are encouraged to respect differences while recognising shared identities," says Dr. Aine O'Brien, FOMACS Director. "Collaborating with teachers helped us access a more powerful language in which to communicate the complex issues, bridging the gap between policy and the experience on the ground."

UNITED STATES

OXFAM AMERICA

Aside from physical devastation, Hurricane Katrina created opposing demographic trends simultaneously in the Gulf Coast region. New Orleans, which had been majority African American, now has a white majority. Adding to the complexity was the arrival of thousands of immigrants, mainly Spanish-speaking, looking for work.

Alongside the tensions that surface when communities are forced by tragedy to co-exist as never before, new opportunities arise to address common problems such as finding decent work.

"In a Wild West-like recovery period, most workers in the Gulf Coast have faced poor pay, abuse and wage theft," says Minor Sinclair, Oxfam America's U.S. Regional Director. "We have an opening here to defend workers' rights across racial lines."

Our three-year grant supports Oxfam America's Gulf Coast Immigrant and Worker Rights Initiative, which partners with local organisations including the New Orleans Center for Racial Justice, Mississippi Immigrant Rights Alliance, Pro Bono Project, Louisiana Justice Institute and Puentes, Inc. Together, they defend people's rights through state policy advocacy, impact litigation, leadership development and public campaigns.

"To overcome exploitation, there must be a greater sense of understanding among all communities," says Mr. Sinclair. "The presence of immigrants in the Gulf Coast can't be an excuse to drive down wages and drive up abuses."

NORTHERN IRELAND

PARTICIPATION AND THE PRACTICE OF RIGHTS PROJECT

The Participation and the Practice of Rights (PPR) Project has a challenge as immense as its offices are small – creating among the most disadvantaged and vulnerable people of Belfast and Dublin a sense of their rights to proper social services.

"The peace dividend has brought many things, but it has not changed the stark statistics concerning deprivation, youth suicides and selfharm, and lack of services," says Oonagh Kane, PPR Project Manager. "There are still high levels of poverty, lack of facilities and lack of access to services throughout the community."

PPR is an alliance of local and national organisations that are doing groundbreaking work with community leaders and linking their concerns to international human rights standards. PPR assesses the quality of the delivery of social and economic services in disadvantaged areas. Since receiving our grant in 2005, its work has focused on helping socially excluded residents advocate for improvement in their living conditions, health services, socio-economic rights, education and employment.

"We help the residents of Belfast participate and lead," Ms. Kane says. "They can then engage with the people who are making the decisions. They are empowered to become their own advocates and are already making concrete progress." SOUTH AFRICA

THE SOUTH AFRICAN HISTORY ARCHIVE

South Africa remains a divided society, deeply scarred by the social fractures and violence of its apartheid past. In an effort to develop a more inclusive, shared sense of nationhood, Atlantic provides tools for South Africans to understand and overcome the past.

A flagship grantee in this regard has been the South African History Archive (SAHA). In 2006, we sponsored a partnership between SAHA and the largest circulation broadsheet, *The Sunday Times*, to document and inform the public about the anti-apartheid struggle – inspired by the adage that "those who forget the past are condemned to repeat it."

To mark its centenary, the newspaper constructed 40 memorials around the country to honour unheralded individuals and events in the antiapartheid struggle. SAHA researched the proposed sites, surfacing rich, new materials now accessible at http://heritage.thetimes.co.za.

SAHA published a reconciliation insert, involving *The Sunday Times*' three million readers in debates about nation-building. They produced radio programmes linked to the memorials that aired on the South African Broadcasting Corporation.

SAHA's most innovative effort focused on young people. Scholars at nine schools in small towns came together to identify, research and design their own memorials to mark significant events in their towns. This innovative model enables young people to reflect on the country's history.

RECONCILIATION & HUMAN RIGHTS

2007 **GRANTEES***

NORTHERN IRELAND

Community Foundation for Northern Ireland. The

Purpose: Develop the capacity of ex-prisoner groups by supporting opportunities for peace building. Amount: £638,000 Term: Ten months

Human Rights Trust

Purpose: Support the advancement and protection of human rights by promoting use of strategic litigation. Amount: £1.882.200

Term: Five years

Queen's University of **Belfast Foundation, The**

Purpose: Enable collaboration and sharing among pupils, teachers and parents in 12 specialist schools and their partner schools.

Amount: £1,804,000 Term: Three years

REPUBLIC OF IRELAND

European Council on Refugees and Exiles

Purpose: Improve the protection and access to rights of asylum seekers and refugees by contributing to the development of a progressive Common European Asylum System. Amount: €1,380,000

Term: Three years

Galway University Foundation

Purpose: Improve disabled people's access to their rights and services by developing independent research capacity to inform future policy, service delivery and advocacy efforts.

Amount: €2,800,000 Term: Three years

Migration Policy Group

Purpose: Improve the protection and access to rights of economic migrants by contributing to common and progressive European immigration and integration policy development.

Amount: €870.000 **Term:** Three years

SOUTH AFRICA

Black Sash Trust

Purpose: Provide core support to give indigent people legal advice and support, and advocate on their behalf.

Amount: ZAR15.700.000

Term: Five years

^{*} This list includes all Board-approved grants; our discretionary and other grants are available on our Website at www.atlanticphilanthropies.org/grantees/grants.

RECONCILIATION & HUMAN RIGHTS: 2007 GRANTEES

Centre for Education **Policy Development**

Purpose: Provide core support to three key regional organisations to deliver and advocate for high-quality health and other services to the gay and lesbian community. **Amount:** ZAR23,335,317

Term: Five years

KwaZulu-Natal University **Development Foundation**

Purpose: Support the university's Centre for Criminal Justice to provide legal advice and support to indigent rural people in the Natal Midlands.

Amount: ZAR15,000,000

Term: Five years

National Peace Accord Trust

Purpose: Provide institutional support for rollout of proven model for the social re-integration of ex-combatants to another three regions.

Amount: ZAR11,650,000 **Term:** Three years

Rhodes University Foundation

Purpose: Provide core support to the university's Legal Aid Clinic, which offers free legal advice and support to indigent people in the Eastern Cape. **Amount:** ZAR5.817.333 **Term:** Three years

Rural Legal Trust

Purpose: Provide core support for legal advice and support to farmworkers. **Amount:** ZAR11,555,000 **Term:** Three years

University of the Witwatersrand Foundation, The

Purpose: Document barriers to education for children living in rural areas by supporting a baseline data study by Social Surveys and the Farm Schools Research and Advocacy Project. **Amount:** ZAR4,298,438

Term: One year and six

months

UNITED STATES

Catholic Legal Immigration Network, Inc.

Purpose: Provide core support for legal representation and advocacy at the state level to protect the rights of immigrants. Amount: \$900,000

Coalition for Comprehensive Immigration Reform

Term: Two years

Purpose: Continue support for this advocacy effort to enact comprehensive proposals to protect the rights of immigrants.

Amount: \$3,000,000 **Term:** One year and six

months

Heartland Human Care Services, Inc.

Purpose: Support its National Immigrant Justice Center to continue to advocate for refugees and other noncitizens caught in detention throughout the U.S.

Amount: \$2,350,000 **Term:** Three years and six

months

RECONCILIATION & HUMAN RIGHTS: 2007 GRANTEES

Justice Project, The

Grant One

Purpose: Reform the delivery of legal services to poor people in Tennessee by supporting a comprehensive campaign to change its indigent defense system.

Amount: \$2,725,000
Term: Three years

Grant Two

Purpose: Provide core support to ensure this key organisation's continuing role as an effective advocate.

Amount: \$1,000,000
Term: Four years

Marylanders for Restorative Justice

Purpose: Support organising and legislative advocacy campaign to end capital punishment in the State of Maryland.

Amount: \$600,000
Term: One year

Pacific News Service

Purpose: Support the uptake of rights in the undocumented community by supporting development of communications capacity and networks within ethnic media

Amount: \$1,000,000
Term: Two years

Public Interest Projects

Purpose: Strengthen key human rights organisations central to our objectives by providing resources to the U.S. Human Rights Fund for training, capacity building and research.

Amount: \$2,535,000 Term: Three years and

nine months

Tides Advocacy Fund**

Purpose: Nurture and advance state campaigns to abolish the death penalty around the U.S. by providing resources to a donor collaborative fund for re-granting to state campaigns.

Amount: \$1,953,000 Term: Three years

^{**}The donor is the Atlantic Advocacy Fund, which is recognised by the U.S. Internal Revenue Service as a 501(c)4 social welfare organisation.





AUSTRALIA

Queensland Institute of Medical Research (QIMR)

Le Hoang Nguyen of Viet Nam studies thousands of mosquito samples at QIMR in search of a cure for dengue fever, which re-emerged in Southeast Asia with a massive outbreak in 2007.



AUSTRALIA

Royal Brisbane and Women's Hospital Stroke Unit

Fred Hirsch of Rockhampton in Central Queensland is among the more than 4,000 patients treated annually in Queensland's only acute stroke unit. People travel over 645 kilometres (400 miles) for treatment from a team of physicians and physiotherapists like Bernadette Bryant.



AUSTRALIA

Queensland University of Technology

Public health education in Viet Nam will be in good hands with the next generation of university teachers. Left: Nguyen Tan Dat of Can Tho in the Mekong Delta and Huynh Ho Ngoc Quynh of Ho Chi Minh City are completing their Master of Public Health degrees at Queensland University of Technology, as part of a long-term Atlantic-funded effort to build academic capacity at three universities in the centre and south of the country.





AUSTRALIA

Queensland University of Technology

Professor Ken Bowman, Executive Dean of the Faculty of Health, worked closely with colleagues from the concept phase to building completion on the Institute of Health and Biomedical Innovation (near background) and Centre for Health, Physical Activity and Clinical Education (at rear). The buildings, which received substantial Atlantic support, are venues for research, clinical education, community engagement and knowledge transfer with external partners in Australia and the Asia Pacific area.



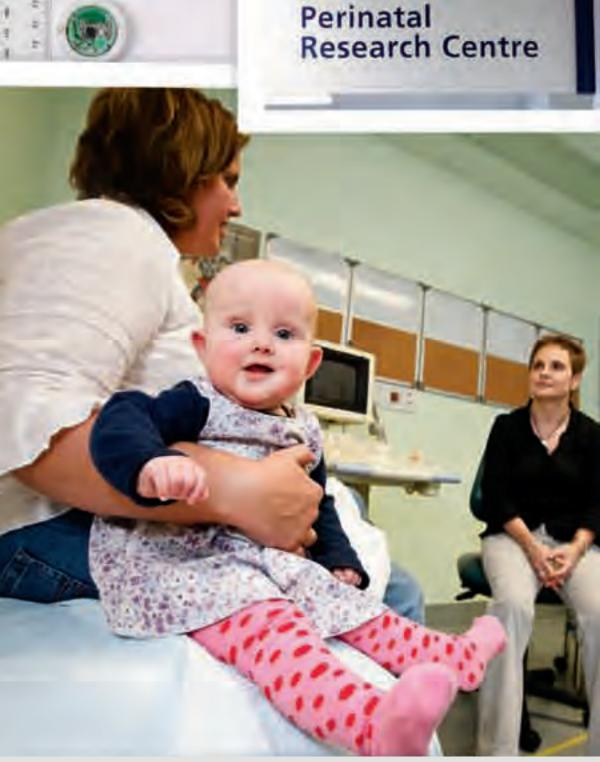


Institute for Molecular Bioscience, University of Queensland

Dr. Rosamond Siemon, UQ Alumna and Author, gave significant funding for research on polycystic kidney disease (PKD), which affects more than 12.5 million people worldwide. She hopes to spare her grandchildren and great-grandchildren (in photos), who are genetically pre-disposed to PKD.



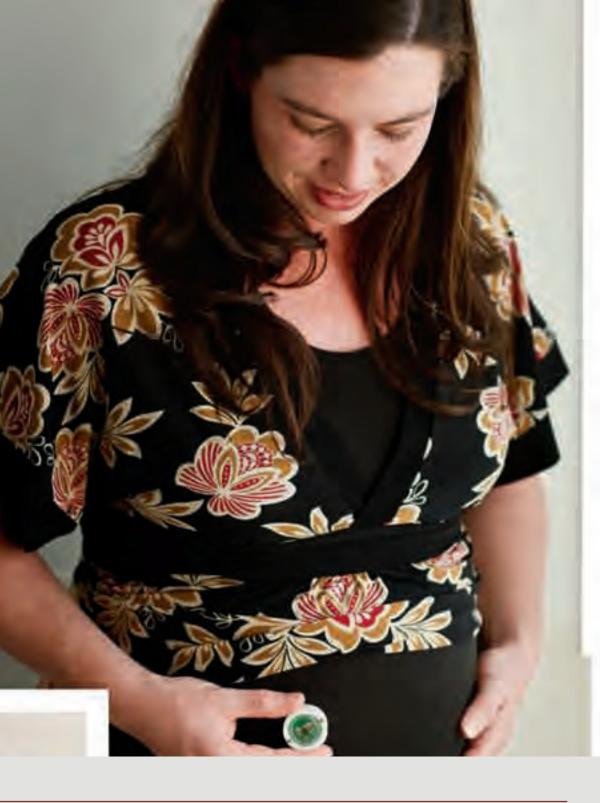
Professor Melissa Little, Group Leader of the Renal Development, Genes and Regeneration Lab, specialises in research on chronic kidney disease, which has increased dramatically worldwide in the last decade.



AUSTRALIA

Centre for Clinical Research, University of Queensland

Susan Callan (right) of Perinatal Research at the new Centre for Clinical Research checks Katherine Montagu and seven-month-old Ruby, who were part of research to provide early warning signs of fetal stress that could lead to stillbirths.



As part of this unprecedented ongoing study, M iriam East uses an ambulatory fetal monitor that measures her unborn baby's activities and transmits the movements to a data receiver in her pocket.

FOUNDING CHAIRMAN

OVERVIEW

Chuck Feeney, Atlantic's Donor and Founder, proposes periodic grants to the Board that better the lives of people in many countries. These grants generally pertain to the expansion, usually through co-financing, of building projects for higher education and medical research facilities. In 2007, eight Founding Chairman grants totalled approximately \$128.4 million.

One key focus is to encourage medical researchers and university leaders at Atlantic-supported institutions in the United States, Australia and Viet Nam to connect with their counterparts across borders to collaborate on research in an effort to develop biomedical breakthroughs greater than any single institution can achieve alone.

The ultimate goal is to generate sustainable scientific progress and bring state-of-the-art medical care to more disadvantaged and vulnerable people. These efforts include the development of human vaccines for dengue fever, animal vaccines to prevent slaughters of herds from epidemics, establishment of advanced neurological imaging facilities and collaboration on nursing projects to tackle skills shortages.

REGION	NUMBER OF GRANTS	TOTAL IN MILLIONS	
Republic of Ireland	3	\$ 28.2	
South Africa	1	\$ 15.2	
United States	2	\$ 78.0	
Other	2	\$ 7.0	
Total	8	\$ 128.4	

In Australia, Founding Chairman grants over ten years have resulted in the creation of a biomedical sector through systematic funding of several key institutions, primarily in Queensland.

This work echoed a similar logic behind higher education grants in Ireland. Several years of investment in many underfinanced institutions and sections of the country increased knowledge, research and access to education that culminated in a powerful engine for the Irish economy.

The largest grant in 2007 was a \$75 million matching grant to support research and treatment for the Cardiovascular Research Institute initiative at the University of California, San Francisco. Other Founding Chairman grants included support for construction of a Life Sciences Complex at the University of the Western Cape in South Africa; and two grants at the University of Limerick in Ireland for student housing and scholarships for the Medical School, and a new performance and academic facility for the Irish World Academy of Music and Dance.

AUSTRALIA

BIOMEDICINE ADVANCES

Since 1998, Founding Chairman grants totalling A\$213 million (\$200 million) have transformed biomedical research in Queensland, Australia. Coupled with government and university investments of A\$530 million (\$500 million), we have helped to build or expand nine research institutions.

"The biotech industry here was virtually nonexistent ten years ago: zero drugs out of Queensland biotech were in clinical trial; now there are 23. There are six or seven times as many workers, six or seven times as much revenue," said Professor Peter Andrews, Chief Scientist for the state.

One researcher is Professor Ian Frazer, Director of the University of Queensland's Diamantina Institute for Cancer, Immunology and Metabolic Medicine and 2006 Australian of the Year. In 1991, he and the late Jian Zhou developed the technology for the vaccine used to prevent cervical cancer. Professor Frazer's current research involves immunoregulation and immunotherapeutic vaccines, including treating genital warts, the most common sexually transmitted disease.

Atlantic also helped establish the region's first stroke unit at the Royal Brisbane and Women's Hospital. Its outreach programme provides state-of-the-art treatment for inpatients and outpatients.

Queensland's success, including collaborative research networks with other institutions globally, serves as a model for other research institutes looking to expand their influence.

FOUNDING CHAIRMAN

2007 GRANTEES*

ASIA OTHER

Operation Smile International

Purpose: Build and open 41 new medical mission sites in 25 countries as the key operational element of World Journey of Smiles. Amount: \$6,000,000

Term: One year

EUROPE

Technical University Munich

Purpose: Support the establishment of the university's Development Office and set the groundwork for achieving its national and international goals.

Amount: \$1,000,000

Term: One year

REPUBLIC OF IRELAND

University of Limerick Foundation

Grant One

Purpose: Facilitate the further development and expansion of the Irish World Academy of Music and

Dance.

Amount: €10,650,000 Term: Five years

Grant Two

Purpose: Provide assistance for student housing for the Medical School. Amount: €4,800,000

Term: Two years

Term: Ten years

Grant Three

Purpose: Provide
scholarship funding for
the Medical School.

Amount: €4,700,000

SOUTH AFRICA University of the Western Cape

Purpose: Contribute to the construction of a world-class Life Sciences Complex.

Amount: ZAR112,000,000

Term: Two years

UNITED STATES OF AMERICA

Chaminade University of Honolulu

Purpose: Supplement previous funding for construction of The Sullivan

Family Library.

Amount: \$3,000,000

Term: Nine months

UCSF Foundation

Purpose: Support research and treatment of cardiovascular disease by providing a matching grant to support the University of California, San Francisco Cardiovascular Research Institute Initiative.

Amount: \$75,000,000 **Term:** One year

^{*} This list includes all Board-approved grants; our discretionary and other grants are available on our Website at www.atlanticphilanthropies.org/grantees/grants.

STRATEGIC LEARNING & EVALUATION

OVERVIEW

We had eight grants, totalling \$2.5 million, for evaluation work of our programmes and grantees. By the end of 2007, external evaluators were in place to help Atlantic staff assess and make decisions about strategies in each programme and geography. These evaluations have stimulated internal discussions as we review our programme strategy in 2008.

When evaluations that focus on groups of grants with shared objectives have had interesting and relevant lessons for grantees, we have sponsored convenings to discuss the implications; and we look forward to engaging more with our grantees as substantial findings emerge. We firmly believe that the evaluation reports should begin discussions and debates rather than provide definitive answers. Some evaluations are at an early stage but many have proven most useful in programmes navigating changing environments by providing real-time feedback to grantees.

We also want our grantees to have better access to learning that can help them as institutions. Examples of grantee evaluations completed in 2007 include a Big Brothers/Big Sisters evaluation of its school-based mentoring programmes carried out by Public/Private Ventures (PPV) and published at www.ppv.org/ppv/publications/asset/219_publication.pdf. This evaluation highlighted both the progress and additional supports that would help sustain improved

REGION	NUMBER OF GRANTS	TOTAL IN MILLIONS	
Bermuda	1	\$	0.2
Northern Ireland	2	\$	0.2
Republic of Ireland	2	\$	0.2
United States	2	\$	0.5
Viet Nam	1	\$	1.4
Total	8	\$	2.5

outcomes for children. In South Africa, another interesting example of evaluation work was an in-depth study of legal advocacy work that provided valuable insights into public-interest litigation such as the Treatment Action Campaign and the campaign for gay marriage. Developed by two respected South African barristers, this report (www.atlanticphilanthropies.org/SA-litigation) highlighted the ways in which public-interest litigation needs to be part of a wider, integrated strategy to be successful as well as recommendations for similar campaigns.

We will share what we learn about our strategies and what our grantees learn about their work to contribute both to our programme fields and the philanthropic community. We will continue to develop and refine our thinking about the following questions:

- How transparent should we be in sharing learnings about a group of grants – made to contribute a common set of outcomes – with the grantees? What information is useful internally and what should we share broadly?
- How do we share findings that highlight challenges in addition to progress? We strongly believe that failure is as important as success in improving efforts on behalf of disadvantaged and vulnerable people.
 But, we want to remain supportive of our grantees, and we want to encourage funders and practitioners to remain engaged and look for more effective strategies rather than abandoning an effort.

2007 GRANTEE*

VIET NAM

Social Science Research Council

Purpose: Help inform the work of Atlantic and its grantees by carrying out an evaluation of the Population Health Programme in Viet Nam.

Amount: \$1,417,453
Term: Two years

* This list includes all Board-approved grants; our discretionary and other grants are available on our Website at www.atlanticphilanthropies.org/ grantees/grants.

FINANCIAL HIGHLIGHTS

As of 31 December 2007, our net assets were approximately \$3.3 billion, which includes approximately \$824 million already committed to grantees. Atlantic's endowment consists of a diversified portfolio of absolute return strategies, private equity investments and cash. The total fund portfolio had a 14.8 per cent gain against a benchmark return of 11.9 per cent. We also own interests in hotels, resorts, health clubs and retailers through General Atlantic Group Limited (GAGL), a subsidiary. These businesses account for approximately 4.7 per cent of our net assets.^A

The financial highlights below present the combined financial results of the eight charities and eight service companies that comprise The Atlantic Philanthropies. All are united by shared charitable objectives and overlapping management. The combined results also include the subsidiaries that hold the charities' investments and, through General Atlantic Group Limited, a number of operating businesses. These highlights have been extracted from our Combined Financial Statements to provide a convenient and concise overview of our financial position and operating results.

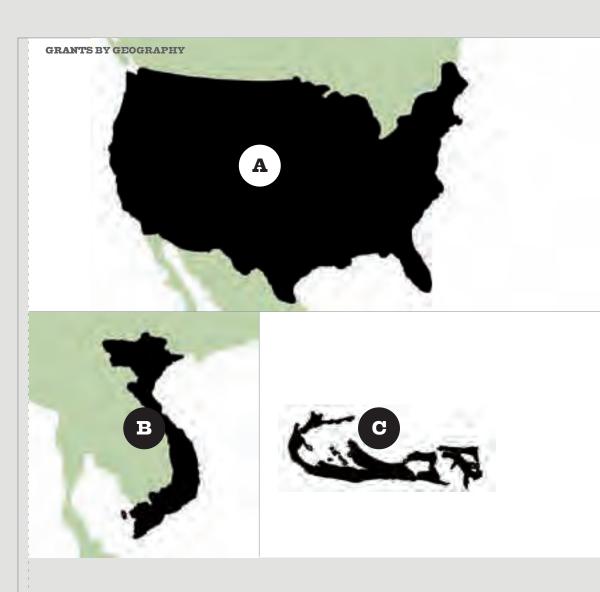
- A. For accounting purposes, certain operating entities under United States generally accepted accounting principles (GAAP) must be recorded at cost. Atlantic, for investment purposes, re-values these entities at market value through an ongoing monitoring process of its endowment assets. GAGL represented 4.7 per cent of the endowment assets at year end.
- B. The data for years 2007 and 2006 should be read in conjunction with the full audited combined financial statements and related footnotes.
- C. Subsequent to year end, Atlantic sold all of its holdings in an operating entity for a net profit of \$108 million. The related assets and liabilities in the net amount of \$93 million have been reflected in the investment related assets and liabilities for the year ended 31 December 2007.
- D. U.S. generally accepted accounting principles stipulate that grant commitments requiring performance of certain conditions by the grantee be recorded separately from all other donation commitments as Conditional Donations, which must be carried off balance sheet until the conditions are substantially met.
- E. Other liabilities include such items as short-term financing transactions, general accounts payable and other liabilities including a term loan within an operating business.
- F. Donations expense represents the net change, year on year, arising from new donations committed, including conditional donations where the conditional terms have been substantially met during the period, and amounts paid out under existing or new commitments during the period net of adjustments for foreign exchange gains or losses and present value discounting.
- G. Administrative expenses represent general and administrative costs arising from charitable activities, internal expenses related to investment activities, including staff and staff-related overheads, plus various consultancy fees.

Dec. 31, 2007^B Dec. 31, 2006^B

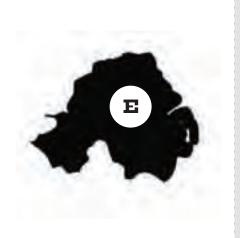
FINANCIAL HIGHLIGHTS

In thousands of U.S. Dollars, except percentages

Assets Investment related assets Other assets 121,830 233,543 4,284,849 4,077,576 Liabilities Donations payable Donations payable Other liabilities Conditional donations Net assets (unrestricted) Net assets (unrestricted) Assets (unrestricted)			
Investment related assets	Combined Statements of Financial Position		
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Diabilities	Other assets	121,830	233,543
Diabilities		4,284,849	4.077.576
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(773,365) (636,928)	Investment related liabilities ^C	1	(465)
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Net assets (after conditional donations) 3,344,767 3,228,968	Conditional donations ^D	(166,717)	(211,680)
Total donations and conditional donations payable Sequence S	Net assets (after conditional donations)	3,344,767	3,228,968
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Comparison	Change in unrealised gains (losses) from		
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Donations expenseF (508,481) (365,810) Administrative expensesG (45,999) (39,318) (554,480) (405,128) Increase 70,836 198,526 Administrative expenses as a	Donations and administrative expenses		
(554,480) (405,128) Increase 70,836 198,526 Administrative expenses as a	Donations expense ^F	(508,481)	(365,810)
Increase 70,836 198,526 Administrative expenses as a	Administrative expenses ^G	(45,999)	(39,318)
Administrative expenses as a		(554,480)	(405,128)
	Increase	70,836	198,526
percentage of donations expense 9% 11%	Administrative expenses as a		
	percentage of donations expense	9%	11%









Total Approved: \$431.2 million*

A. United States

\$248.9 million

B. Viet Nam

\$33.3 million

C. Bermuda

\$2.3 million

D. Republic of Ireland

\$53.5 million

E. Northern Ireland

\$31.6 million

F. South Africa

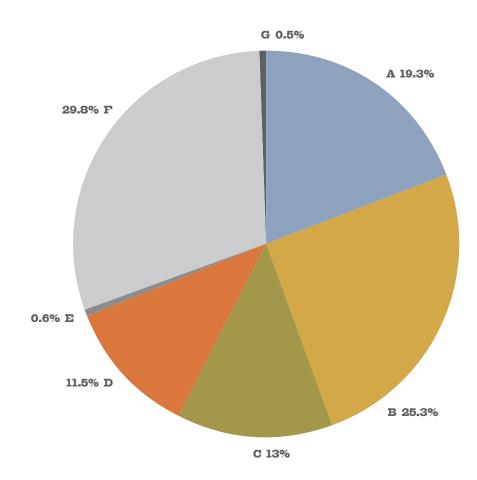
\$49.4 million

Other

\$12.2 million

^{*}We did not award any new grants in Australia in 2007.

GRANTS BY PROGRAMME



Total Approved: \$431.2 million

- A Ageing \$83.2 million
- B Disadvantaged Children & Youth \$109.0 million
- C Population Health \$56.1 million
- D Reconciliation & Human Rights \$49.7 million
- E Strategic Learning & Evaluation \$2.5 million
- F Founding Chairman \$128.4 million
- G Out of Programme \$2.3 million

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